

A Sustained Coal Recovery? "When You Get There, There's No There There"

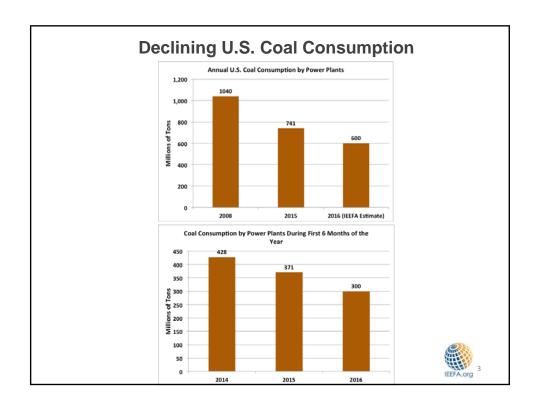


David Schlissel September 8, 2016

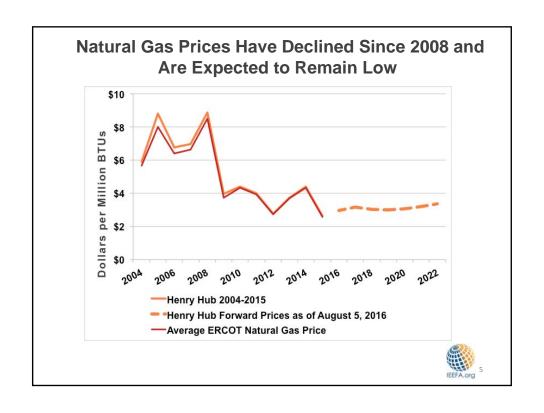
### A "Perfect Storm" of Market, Technological and Regulatory Developments are Undermining the Financial Viability of Many Coal-Fired Generators

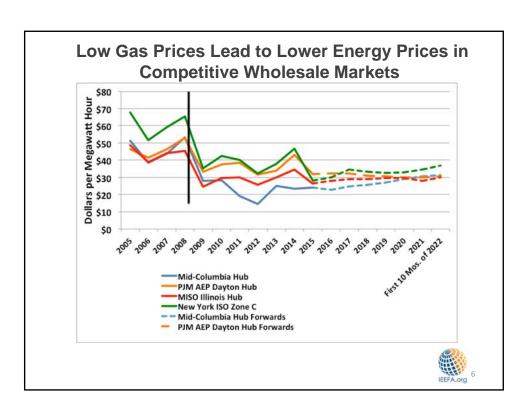
- Continued low natural gas and energy market prices.
- Dramatically increased competition from wind & solar.
- Flat or nearly flat peak demands (MW) and energy loads (MWh) More Competition for the same amount of pie.
- Electricity from coal-fired generators displaced by output from renewable and natural gas-fired units.
- An aging coal fleet.
- Volatile capacity market prices.
- EPA regulations











#### More Gas-Fired Capacity is On the Way

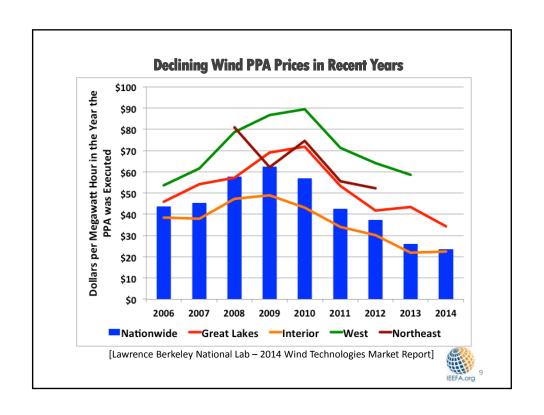
- 16 GW of new gas-fired capacity under construction in PJM. Another 2.7 GW is in advanced development stage, according to SNL Financial. This means that it has met two of the following: necessary permits obtained, financing obtained, EPC contract signed, PPA signed, and turbines secured.
- 3.1 GW of gas-fired capacity under construction in ERCOT, with another 7.8 GW in advanced development.
- 1.7 GW of gas-fired capacity under construction in MISO.

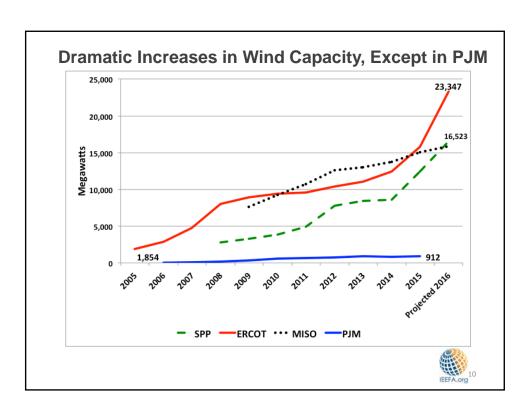


# Solar and Wind Pose Serious Threats to Financial Viability of Coal Plants

- Solar and wind installation costs and power purchase agreement (PPA) prices have been declining dramatically in recent years.
- With no fuel costs, utility-scale solar and wind facilities are dispatched ahead of coal plants displaces energy from coal.
- Solar generation acts to keep energy market prices low during periods of peak demands. Wind generation puts pressure on market prices in both peak and off-peak hours.
- Distributed rooftop solar photovoltaic resources reduce loads on the electric grid and, therefore, reduce the need for generation from coal (and natural gas) plants.



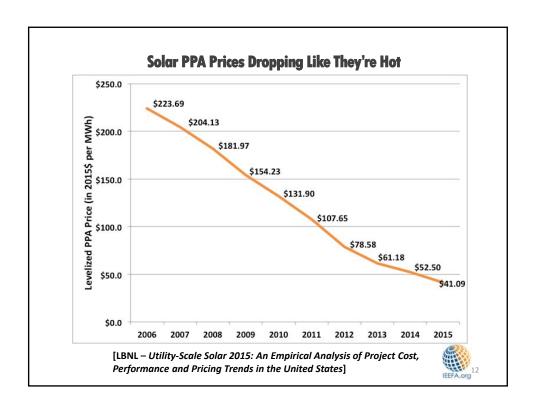


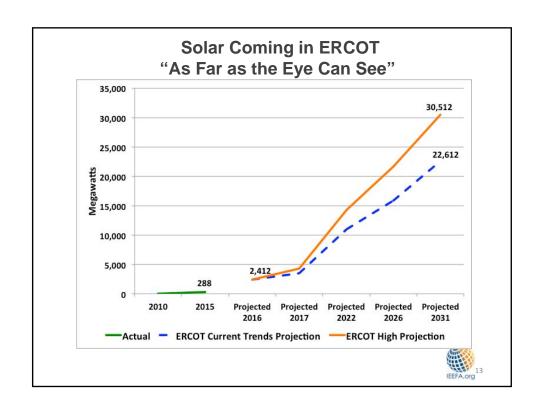


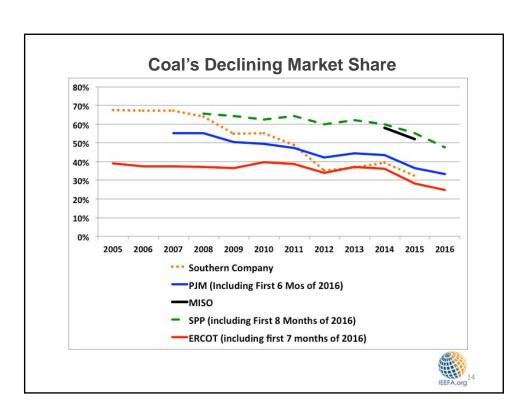
#### **Wind Highlights**

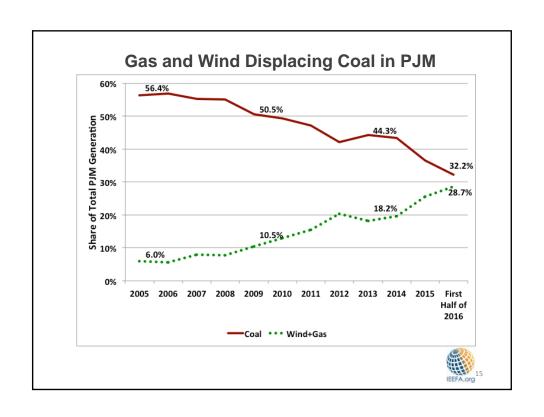
- Wind provided 32% of the energy in MISO's North region in the 7 month period October 2015 through April 2016, with a high of over 42% of the energy in April 2016.
- 48.32% of the system load in SPP was served by wind at 2 am on April 5<sup>th</sup>.
- 48.28% of the load in ERCOT was served by wind on March 23<sup>rd</sup>, and 45.14% on February 18<sup>th</sup>.
- Wind capacity factors are improving. The average capacity factor for 15,029 MW of wind in MISO was 40.9% in February 2016.

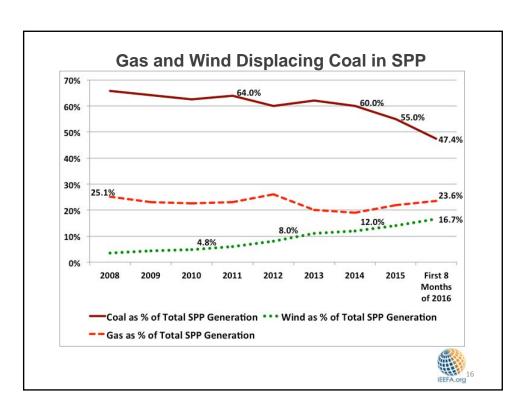


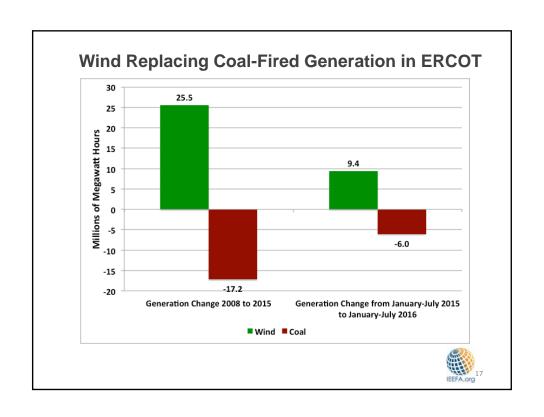


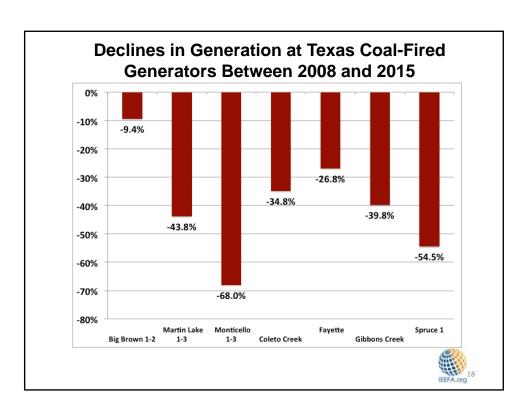


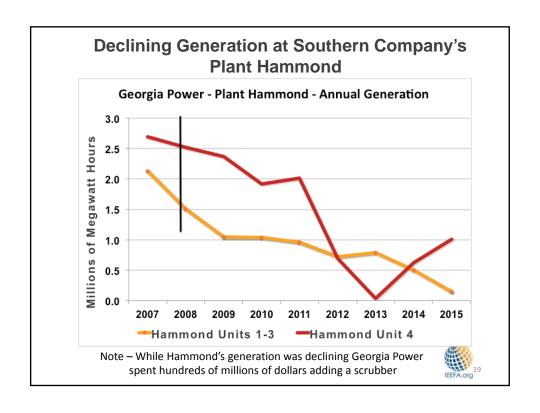


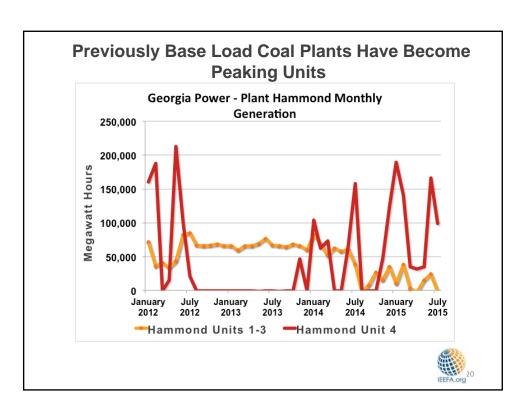


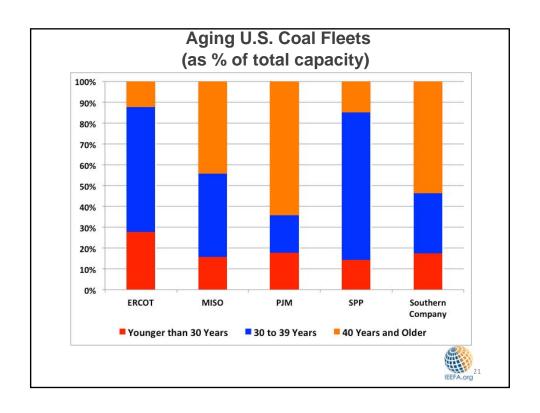


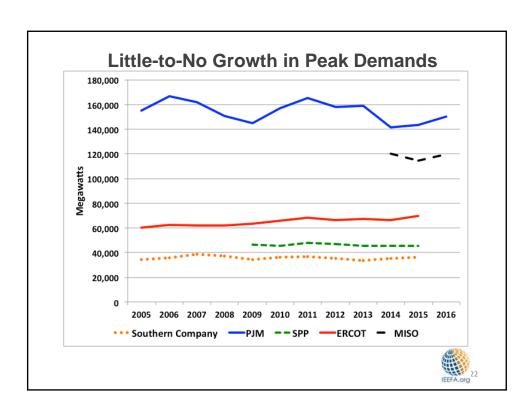


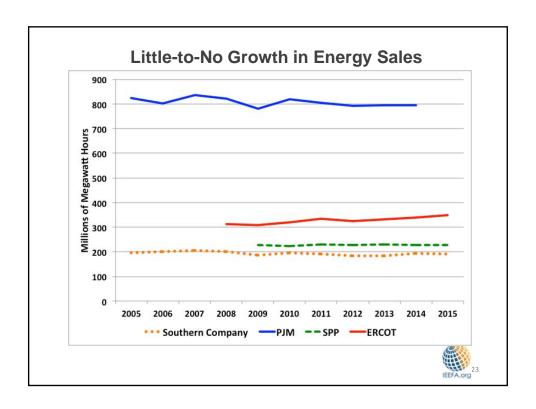












#### Why Are the Loads Flat or Relatively Flat?

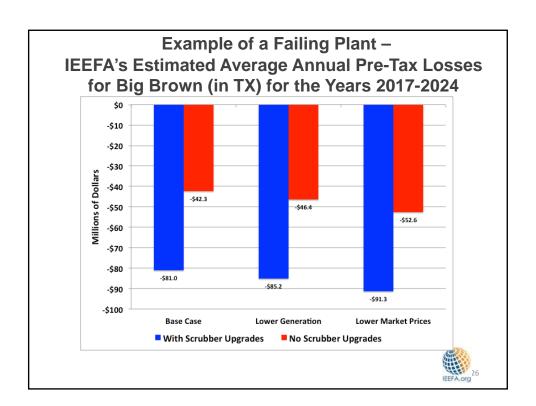
- Impact of formal energy efficiency investments and increased interest from consumers in saving energy.
- Increased generation from distributed "rooftop" solar PV.
- GDP growth has outpaced increases in electricity consumption as a result of strategies by industrials and large utilities to better manage their power use and load + changing residential consumption habits.
- All of these likely to continue to dampen future growth.
- Recovery from Great Recession.

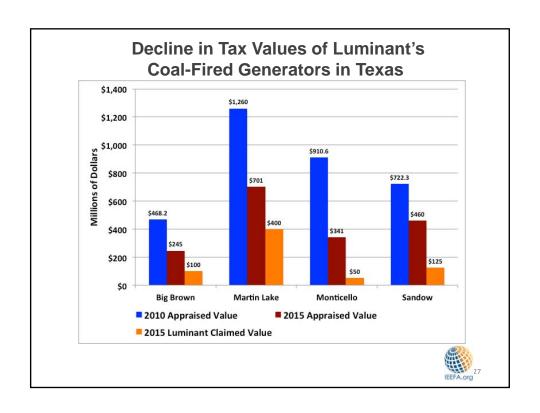


## Result – Coal Plants Are Caught in Death Spiral (Or At Least Near-Death Experience)

- Many units generating much less power than before and/or not operating as base load generators.
- Plus, owners getting less for each MWh of power their plants generate.
- This means significantly lower revenues from power sales.
- But production costs at many plants are increasing. Capex, some expensive, also necessary.
- Generating at high cost and selling at low cost is never good!
- Coal is in serious trouble even without the EPA!







### **For More Information**

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